

MORGAN C. SHIELDS, Ph.D.mshields@wustl.edu

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TRAINING

2022	NIMH T32 Postdoctoral Fellow in Implementation Science & Academic-Community Partnerships University of Pennsylvania, Perelman School of Medicine, Department of Psychiatry, Center for Mental Health
2020	Ph.D. in Social Policy (Concentration: Behavioral Health) Heller School for Social Policy and Management, Brandeis University
2018	M.A. in Social Policy (<i>in passing to the Ph.D.</i>) Heller School for Social Policy and Management, Brandeis University
2016	Sc.M. in Public Health (Concentration: Social & Behavioral Sciences) Harvard T.H. Chan School of Public Health, Harvard University
2014	B.A. in Psychology Honors College, Kent State University

ACADEMIC POSITIONS

2025 –	Assistant Professor Washington University in St. Louis, School of Public Health
2023 –	Core Faculty Institute for Public Health Center for Advancing Health Services, Policy & Economics Research Washington University in St. Louis
2023 –	Faculty Scholar Institute for Public Health Washington University in St. Louis
2022 – 2025	Assistant Professor Washington University in St. Louis, George Warren Brown School of Social Work
2022 –	Assistant Director Center for Mental Health Services Research (CMHSR) Washington University in St. Louis, George Warren Brown School of Social Work
2020 – 2022	NIMH T32 Postdoctoral Fellow University of Pennsylvania, Perelman School of Medicine, Department of Psychiatry, Center for Mental Health
2020 – 2022	Associate Fellow Leonard Davis Institute of Health Economics, University of Pennsylvania
2020 – 2022	Visiting Scholar Brandeis University
2019 – 2021	Research Assistant (PI: Richard Frank) Harvard Medical School, Harvard University

05/2025

- 2017 – 2020 Research Assistant (PIs: Sharon Reif, Deborah Garnick, Maureen Stewart)
Heller School for Social Policy and Management
- 2015 – 2016 Research Assistant (PIs: Meredith Rosenthal and Sara Singer)
Department of Health Policy and Management, Harvard T.H. Chan School of Public Health
- 2012 – 2014 Research Assistant (PI: Karin Coifman)
Department of Psychology, Kent State University

PUBLICATIONS

† = Mentored Scholar; ** = Senior Author

PEER-REVIEWED ARTICLES

1. **Shields, M.C., Yang, Y.,†** Busch, S. Private Equity Among US Psychiatric Hospitals. *JAMA Psychiatry*.
[Impact Factor: 25.9](#)
2. **Lewis, D.,† Lee, H.,† Zabelski, S.,† Shields, M.C.**** (2025) Institutional betrayal in inpatient psychiatry: impacts on trust and engagement with care *Psychiatric Services*, 0(0), doi:10.1176/appi.ps.20240022
[Impact Factor: 3.3](#)
Selected for a cover feature due to high engagement with the article
3. Reif S, Stewart MT, Daily SM, Brolin MF, Lee MT, Panas L, Ritter G, **Shields MC**, Mazel SB, Wicks JJ. (2025) Relationship of Hub and Treatment Characteristics with Client Outcomes in the Initial Washington State Hub and Spoke Cohort. *Journal of Substance Use and Addiction Treatment*, 168, 209544, doi: 10.1016/j.josat.2024.209544.
[Impact Factor: 3.9](#)
4. **Shields, M.C. & Davis, K.,†** (2024) Inpatient Psychiatric Care in the United States: Former Patients' Perspectives on Opportunities for Quality Improvement. *Journal of Patient Experience*, 11. doi:10.1177/23743735241257810, (published online ahead print)
[Impact Factor: 1.6](#)
5. **Shields, M. C., Kantawala, Z.,† & Raghavan, R.** (2024). Why Patient-Centered Built Environment Standards Matter More Than Numbers of Beds in Inpatient Psychiatry. *AMA Journal of Ethics*, 26(3), 237-247. (invited)
[Impact Factor: 1.2](#)
6. **Oschan, F.,† & Shields, M.C. **** (2024). COVID-19 Mitigation Activities in Inpatient Psychiatry Were Associated With Patient-Reported Institutional Betrayal, Changes in Trust, and Fear of Getting Sick. *INQUIRY: The Journal of Health Care Organization, Provision, and Financing*, 61, 1-8.
[Impact Factor: 2.0](#)
7. Xu, K.Y., Gold, J.A., Szlyk, H.A., Rolin, S., **Shields, M.C.**** (2024) Mental Illness and Violence Among People Experiencing Homelessness: An Evidence Based Review. *Missouri Medicine*, 121(1), 14-20.
[Impact Factor: N/A](#)
8. Hollander, M.A.G., Patton, A., **Shields, M.C.** (2024) Changes in IMD Ownership Status and Insurance Acceptance Over Time. *Health Affairs Scholar*, 2(1):qxad089. doi:10.1093/haschl/qxad089.
[Impact Factor: 9.7](#) (for Health Affairs overall; HAS specific is NA)
9. Gilmore, D., Radford, D., Haas, M., **Shields, M.C.**, Bishop, L., Hand, B. (2024). Building Community and Identity Online: A Content Analysis of #Autism on TikTok. *Autism in Adulthood*, 6(1), 95-105.
[Impact Factor: 9.9](#)

10. **Shields, M.C.**, Hollander, M.A.G., Busch, A.B., Kantawala, Z., † Rosenthal, M.B. (2023) Patient-centered inpatient psychiatry is associated with outcomes, ownership, and national quality measures *Health Affairs Scholar*, 1(1), qxad017.
[Impact Factor: 9.7 \(for Health Affairs overall; HAS specific is not available\)](#)
 Editor's pick for Top 10 Paper of 2023
11. Andraka-Christou, B., Atkins, D., **Shields, M.C.**, Golan, O.K., Totaram, R., Cortelyou, K., Lambie, G. and Mazurenko, O. (2023). Key person-centered care domains for residential substance use disorder treatment facilities: former clients' perspectives. *Substance Abuse Treatment, Prevention, and Policy*, 18(1), 45.
[Impact Factor: 3.0](#)
12. Andraka-Christou, B., Randall-Kosich, O., Totaram, R., **Shields, M.C.**, Cortelyou, K., Atkins, D., Lambie, G., Mazurenko, O. (2023). Strategies for operationalizing eight domains of person-centered care for substance use disorder treatment facilities. *Journal of Addictive Diseases*, 42(4), 384–399.
[Impact Factor: 1.6](#)
13. **Shields, M. C.**, & Hollander, M. A. (2023). Complaints, Restraint, and Seclusion in Massachusetts Inpatient Psychiatric Facilities, 2008–2018. *Journal of Patient Experience*, 10, 23743735231179072.
[Impact Factor: 1.6](#)
14. O'Brien, P., Stewart, M., **Shields, M.C.**, White, M., Goldberg, J., Joel, D., Mulaney-Day, N. (2022) Residential treatment and medication treatment for opioid use disorder: The role of state Medicaid innovations in advancing the field. *Drug and Alcohol Dependence Reports*, 4, 100087.
[Impact Factor: 3.9](#)
15. **Shields, M. C.**, & Beidas, R. S. (2022). The Need to Prioritize Patient-Centered Care in Inpatient Psychiatry as a Matter of Social Justice. *JAMA Health Forum* (Vol. 3, No. 2, pp. e214461-e214461). American Medical Association.
[Impact Factor: 9.6](#)
16. **Shields, M. C.** (2022). Effects of the CMS' Public Reporting Program for Inpatient Psychiatric Facilities on Targeted and Nontargeted Safety: Differences Between For-Profits and Nonprofits. *Medical Care Research and Review*, 1077558721998924.
[Impact Factor: 2.4](#)
17. **Shields, M. C.**, Trinh, N. H. T., Borba, C. P., Chen, R., Reddy, A. K., & Singer, S. J. (2022). Former Inpatient Psychiatric Patients' Past Experiences with Traditional Frontline Staff and Their Thoughts on the Benefits of Peers as Part of Frontline Staff. *Journal of Psychosocial Nursing and Mental Health Services*, 60(3), 15-22.
[Impact Factor: 1.2](#)
18. Jones, N., Guis, B.K., **Shields, M.C.**, Florence, A., Collings, S., Green, K., Watson, A., Munson, M. (2022) Youth and Young Adult Experiences of Police Involvement during Involuntary Psychiatric Hold Initiation and Transport. *Psychiatric Services*, appi.ps.202100263.
[Impact Factor: 3.3](#)
 Editor's Pick for Top Paper
19. **Shields, M.C.**, Beaulieu, N., Lu, S., Busch, A.B., Cutler, D., Chien, A.T. (2022) The rising number of inpatient psychiatry beds operated by systems, for-profits, and chains: 2010-2016. *Psychiatric Services*, appi.ps.202100182.
[Impact Factor: 3.3](#)
20. **Shields, M.C.**, Hollander, M.A.G., Marcus, S.C., Chatterjee, P. (2021) Characteristics and Financing of Institutions of Mental Disease. *Psychiatric Services*, 72:11, 1359-1360.
[Impact Factor: 3.3](#)

21. **Shields, M.C.** (2021) Patient characteristics associated with admission to low-safety inpatient psychiatric facilities in Massachusetts: Evidence for racial inequities *Psychiatric Services*, appi.ps.202000657.
[Impact Factor: 3.3](#)
22. **Shields, M.C.,** Horgan, C., Busch, A.B. (2021) Use of Electronic Health Record Technology in a National Sample of Hospitals that Provide Specialty Substance Use Disorder Care *Psychiatric Services*, appi.ps.202000816.
[Impact Factor: 3.3](#)
23. Jones, N., Gius, B. K., **Shields, M.,** Collings, S., Rosen, C., & Munson, M. (2021). Investigating the impact of involuntary psychiatric hospitalization on youth and young adult trust and help-seeking in pathways to care. *Social Psychiatry and Psychiatric Epidemiology*, 1-11.
[Impact Factor: 3.6](#)
24. **Shields, M. C.,** Singer, J., Rosenthal, M., Sato, L., Keohane, C., Janes, M., ... & Rabson, B. (2021). Patient Engagement Activities and Patient Experience: Are Patients with a History of Depression the Canary in the Coal Mine? *Medical Care Research and Review*, 1077558719850705.
[Impact Factor: 2.4](#)
25. Frank, R. G., Glied, S. A., & Shields, M. (2021). Jobs for people with mental health conditions: Trends and prospects. *Psychiatric Services*, 72(2), 143-147.
[Impact Factor: 3.3](#)
26. **Shields, M. C.,** Ritter, G., & Busch, A. B. (2020). Electronic Health Information Exchange At Discharge From Inpatient Psychiatric Care In Acute Care Hospitals. *Health Affairs*, 39(6), 958-967.
[Impact Factor: 9.7](#)
27. **Shields, M. C.,** & Busch, A. B. (2020). The Effect of the Centers for Medicare and Medicaid's Inpatient Psychiatric Facility Quality Reporting Program on the Use of Restraint and Seclusion. *Medical Care*, 58(10), 889-894.
[Impact Factor: 3.1](#)
28. Benjenk, I., Shields, M., & Chen, J. (2020). Measures of care coordination at inpatient psychiatric facilities and the Medicare 30-day all-cause readmission rate. *Psychiatric Services*, 71(10), 1031-1038.
[Impact Factor: 3.3](#)
29. **Shields, M.,** Scully, S., Sulman, H., Borba, C., Trinh, N. H., & Singer, S. (2019). Consumers' Suggestions for Improving the Mental Healthcare System: Options, Autonomy, and Respect. *Community Mental Health Journal*, 55(6), 916-923.
[Impact Factor: 1.8](#)
30. **Shields, M. C.,** Akobirshoev, I., Dembo, R. S., & Mitra, M. (2019). Self-Injurious Behavior Among Adults With ASD: Hospitalizations, Length of Stay, and Costs of Resources to Deliver Care. *Psychiatric Services*, 70(6), 457-464.
[Impact Factor: 3.3](#)
Editor's Pick for Top Paper
31. **Shields, M. C.,** Stewart, M. T., & Delaney, K. R. (2018). Patient Safety In Inpatient Psychiatry: A Remaining Frontier For Health Policy. *Health Affairs*, 37(11), 1853-1861.
[Impact Factor: 9.7](#)
32. **Shields, M. C.,** Reneau, H.,† Albert, S. M., Siegel, L., & Trinh, N. H. (2018). Harms to consumers of inpatient psychiatric facilities in the United States: an analysis of news articles. *Issues in Mental Health Nursing*, 39(9), 757-

763.

[Impact Factor: 2.2](#)

33. DiGioia, K., Nair, **M.**, **Shields**, M., & Saini, V. (2018). Physicians and Students Take to the Streets to Ask: What Do People Want from Their Health Care? *Journal of Patient Safety*, 14(2), e29-e30.
[Impact Factor: 1.7](#)
34. **Shields, M.C.**, Borba, C., Trinh, N. (2017). Quality of Inpatient Psychiatric Care and Consumers' Trust in the Mental Health Care System. *Psychiatric Services*, 68(6), pp. 642–643.
[Impact Factor: 3.3](#)
35. Stone, J. L., Aveling, E. L., Frean, M., **Shields, M. C.**, Wright, C., Gino, F., ... & Singer, S. J. (2017). Effective leadership of surgical teams: A mixed methods study of surgeon behaviors and functions. *The Annals of Thoracic Surgery*.
[Impact Factor: 3.7](#)
36. **Shields, M.C.** & Rosenthal, M. (2017). Quality of inpatient psychiatric care at VA, other government, nonprofit, and for-profit hospitals: a comparison. *Psychiatric Services*, 68(3), 225-230
[Impact Factor: 3.3](#)
 - a. **Shields, M. C.**, & Rosenthal, M. B. (2017). Measuring the Quality of VA Care: In Reply. *Psychiatric Services*, 68(3), 308-309.
37. **Shields, M. C.**, Matt, L. M., & Coifman, K. G. (2016). Physical activity and negative emotion during peer-rejection: Evidence for emotion context sensitivity. *Journal of Health Psychology*, 21(12), 2851-2862.
[Impact Factor: 2.5](#)
38. **Shields, M.** (2015). The Murphy Bill: Ethical Considerations for Mental Health Care and its Consumers. *Harvard Public Health Review*.
[Impact Factor: N/A](#)

BOOK CHAPTERS

39. Bogen, K.W., Demers, J.M., Goldstein, C.M., Hogan, F., Orchowski, L.M., & **Shields, M.C.** (2018). Reflections on the campaign, election, and presidency of Donald J. Trump from Survivors of sexual violence. Invited Chapter for L. Findley & M. Johnson (Eds). Trumpism: The Politics of Gender in a Post-Propitious America. *United Kingdom: Cambridge Scholars Press*

MANUSCRIPTS UNDER REVIEW

1. Lipskaya-Velikovsky, L., Roe, D., Speyer, H., Rudnick, A., **Shields, M.C.**, Zisman-Ilani, Y. Integrating Psychiatric Rehabilitation into Inpatient Psychiatric Hospitalization to Advance Personal Recovery **[Revise/Resubmit]**
2. **Shields, M.C.**, Jones, N., Sharma, S., Busch, S. Public Attitudes Toward Mental Health Treatment Policy. **[Under Review]**
3. Alicia, P.,[†] Duncan, A., **Shields, M.C.**** Exploring Barriers Racial-Ethnic Minority Groups Face in Accessing Eating Disorder Treatment and Proposed Solutions. **[Under Review]**
4. Stoeck, P., **Shields, M.C.**, Chien, A.T., Beaulieu, N., Busch, A.B., Pandey, A., Samnaliev, M., Cutler, D. National Trends in the Structure of Pediatric Behavioral Healthcare: 2010-2016 **[Under Review]**

POLICY REPORTS

1. O'Brien, M., Stewart, M.T., White, M., **Shields, M.C.**, Mulvaney-Day, N. State Residential Treatment for Behavioral Health Conditions: Regulation and Policy (2021). A report written under contract for the **Office of the Assistant Secretary for Planning and Evaluation, Health and Human Services**
2. Stewart, M.T., O'Brien, M., **Shields, M.C.**, Mulvaney-Day, N. State Residential Treatment for Behavioral Health Conditions: Regulation and Policy Environmental Scan (2019). A report written under contract for the **Office of the Assistant Secretary for Planning and Evaluation, Health and Human Services**
3. Garnick, D., Horgan, C., Lee, M., Azur, M., Thomas, C., Henry, B., **Shields, M.**, Natzke, B. Potential Quality Measures for Medicaid Beneficiaries with Substance Use Disorders (2017). A report written under contract for the **Division of Quality and Health Outcomes, Children and Adults Health Programs Group, Center for Medicaid and Chip Services, Centers for Medicare and Medicaid Services**
4. **Shields, M.C.** Massachusetts' Quality of Inpatient Psychiatric Facilities: An Analysis of the Centers for Medicare & Medicaid's Inpatient Psychiatric Facility Quality Reporting Program and Recommendations to the State of Massachusetts and CMS (2017). **A report for State Representative Kay Khan and Interested Parties**
5. Variation in states' critical incident monitoring systems for 1915c waiver services: comparing policies against waiver applications (2017). **A report for the National Association of State Directors of Developmental Disability Services (NASDDDS)** [role: conceptualized and developed an analytic tool, and then applied it to the comparative analyses]

OTHER PUBLICATIONS

1. Adams, D.[†] Lindsay, R., Drollinger, K., McDowell, J., **Shields, M.C.**** (2024) The 988 crisis-line workforce: What Missouri and one crisis center in it can teach us, **Health Affairs Forefront**
2. Barsky, B.[†] & **Shields, M.C.**** (2024). Psychiatric Restraint Use as Carceral State Practice, **Psychiatric Services**
3. **Shields, M.C.** & Allen, H. (2023). A Massive Step Forward in Measuring and Reporting Patient Experience of Inpatient Psychiatry **Milbank Quarterly Opinion**.
4. **Shields, M.C.** (2020). CMS' Inpatient Psychiatric Facility Quality Reporting Program Reduced Restraint and Seclusion. **LDI HEALTH PolicySense**
5. Frank, R. G., Glied, S. A., Marple, K., & **Shields, M.** (2019). Changing Labor Markets and Mental Illness: Impacts on Work and Disability. Working paper for the **NBER Retirement and Disability Research Center**
6. **Shields, M.C.** (2020). Risks of inpatient psychiatry during COVID-19 and beyond. **Medical Care blog**
7. **Shields, M.C.** & Ne'eman, A. (2018). Expanding civil commitment is bad mental health policy. **Health Affairs Forefront**
8. **Shields, M.C.** Two Complimentary Policy Windows to Improve Access and Quality of Eating Disorder Care.. **Health Affairs Forefront**
9. **Shields, M.C.**, Reneau, H.,[†] Rosenthal, M.B. (2016). An urgent call for a national surveillance system for inpatient psychiatric facilities. **Health Affairs Forefront**
10. **Shields, M.** & Zeghibe, A.[†] (2016) Is Anyone Paying Attention? Harm and Death in Inpatient Psychiatric Facilities. **Huffington Post**
11. **Shields, M.** (2014). Different Lenses, One Vision: Our Chapter Hosted a Successful Event to End Stigma – So Can Yours. **Eye on Psi Chi, Psi Chi International Honor Society**, 19(1), 21-23. *Invited article. Published in both the quarterly and an anniversary edition

12. **Shields, M.** (2013). Processing Positive Emotional Stimuli Consciously and Non-Consciously: A Study of Behavior and Peripheral Physiology. *Prep Journal*. National Science Foundation REU

POSTER AND ORAL RESEARCH PRESENTATIONS

1. Atkinson, T., **Shields, M.C.**, Forrest-Perkins, K., Agner, J., “Freedom is Therapeutic”: Leveraging Italian Perspectives on Community-Based Behavioral Health Care to Inspire Individual and Systemic Liberation. Accepted for presentation at the 2025 *Society for Community Research and Action 20th Biennial Conference*, Lansing, Michigan.
2. Newton, H., **Shields, M.C.**, Lanier, P., Caraco, C. Strengthening State Behavioral Health Crisis Systems. Accepted for presentation at the 2025 *AcademyHealth Annual Research Meeting*, Minneapolis, Minnesota.
3. **Shields, M.C.**, Burris, E., † Lee, H.S., † McCall, K. † Characteristics of Trustworthy Crisis Behavioral Health Services: Perspectives from People with Lived Experience. Submitted for presentation at the 2025 *American Public Health Association Annual Meeting*, Washington, D.C.
4. Shulhofer, L., † McCall, K., † **Shields, M.C.**** The Impact of Mental Health Crisis Service Experiences on Recovery: A Focus Group Study of People with Lived Experience in the United States. Submitted for presentation at the 2025 *American Public Health Association Annual Meeting*, Washington, D.C.
5. Blackmon, J., † Regales, L., † Lee, H.S., † McCall, K., † Kennedy, A., † **Shields, M.C.**** A crisis of betrayal: Understanding people’s lived experiences of crisis mental healthcare services. Submitted for presentation at the 2025 *American Public Health Association Annual Meeting*, Washington, D.C.
6. Burris, E., † Lee, H.S., † McCall, K., † Blackmon, J., † Kennedy, A., † **Shields, M.C.**** Who defines a mental health crisis? Perspectives from people with lived experience of crisis care. Submitted for presentation at the 2025 *American Public Health Association Annual Meeting*, Washington, D.C.
7. Lee, H.S., † Burris, E., † Blackmon, J., † McCall, K., † Kennedy, A., † **Shields, M.C.**** Beyond the Medical Model: Understanding Mental Health Crises Through Lived Experiences. Submitted for presentation at the 2025 *Association for Behavioral and Cognitive Therapies*, New Orleans, LA.
8. **Shields, M.C.**, Adams, D.R., Anasti, T., Musickant, G., † Kantawala, Z., † Cheu, R., † Lindsay, R., Powell, B.J., Purtle, J. (2025). Use of Safety Planning among 9-8-8-Network Crisis Centers in Missouri: A Mixed Methods Study. Accepted for podium presentation at the 2025 *The Society for Social Work and Research (SSWR)*, Seattle, Washington
9. Anasti, T., Adams, D.R., Musickant, G., † Kantawala, Z., † Cheu, R., † Lindsay, R., **Shields, M.C.**** (2024). Street Level Bureaucrats at Nonprofit 988 Crisis Centers: Shaped by and Reshaping Policy. Accepted for podium presentation at the 2024 *The Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA)*, Washington D.C.
10. **Shields, M.C.**, Yang, Y., † Busch, S.H. Psychiatric Hospitals Are Not Immune to Financialization: Private Equity Trends and Its Association with Staffing and Quality Performance. (2024). Podium presentation at the 2024 *AcademyHealth Annual Research Meeting*, Baltimore, Maryland
11. **Shields, M.C.**, Adams, D.R., Anasti, T., Musickant, G., † Kantawala, Z., † Cheu, R., † Lindsay, R., Powell, B.J., Purtle, J. (2024) Use of Safety Planning among 9-8-8-Network Crisis Centers in Missouri: A Mixed Methods Study. Podium presentation at the 2024 *AcademyHealth Annual Research Meeting*, Baltimore, Maryland
12. **Shields, M.C.**, Adams, D.R., Anasti, T., Musickant, G., † Kantawala, Z., † Cheu, R., Lindsay, R., † Powell, B.J., Purtle, J. (2024) Implementing the New National 9-8-8 Number for Behavioral Health Crises: Experiences from the Frontline Workforce and Leadership in Missouri. Poster presentation at the 2024 *AcademyHealth Annual Research Meeting*, Baltimore, Maryland
13. Cheu, R. †, Kantawala, Z. †, Rosenthal, M.B., **Shields, M.C.**** (2024). Variation in Staffing and Quality by For-profit-, Nonprofit-, and Government- Owned Psychiatric Hospitals in the United States. Accepted for poster presentation at the 2024 *AcademyHealth Annual Research Meeting*, Baltimore, Maryland (lead author withdrew)

14. Hollander, M.A.G., Stone, E., **Shields, M.C.** Changes in IMD Medicaid Acceptance After Section 1115 SUD Waivers. (2024). Accepted for poster presentation at the 2024 *AcademyHealth Annual Research Meeting*, Baltimore, Maryland (lead author withdrew)
15. Hollander, M.A.G., Paton, A., **Shields, M.C.** (2023). Changes in IMD Ownership Status and Insurance Acceptance Over Time. Poster presentation for the 2023 *AcademyHealth Annual Meeting*
16. Baldwin, M. L., DeSerpa, A. C., **Shields, M.,C.** & Marcus, S. C. (2022). Workplace Disclosure of Serious Mental Illness and Gainful Employment: Theory and Evidence. Poster presentation for the 2022 *ASHEcon*
17. Baldwin, M. L., DeSerpa, A. C., **Shields, M.,** & Marcus, S. C. (2022). Workplace Disclosure of Serious Mental Illness: Theory and Evidence. Oral Presentation, *Journal of Mental Health Policy and Economics* (vol. 25, pp. s3-s4). via daniele crespi 7, milano, 20123, Italy: Int Ctr Mental Health policy & Economics-Icmpe.
18. **Shields, M.C.** (2021) Patient-centered care in inpatient psychiatry: Impacts on trust and post-discharge engagement with care. Oral presentation at the 2021 *American Public Health Association Annual Meeting*
19. **Shields, M.C.** (2021) Patient characteristics associated with admission to low-safety inpatient psychiatric facilities: Evidence for racial inequities. Oral presentation at the 2021 *American Public Health Association Annual Meeting*
20. **Shields, M.C.** & Chen, Y. (2021) COVID-19 mitigation activities in inpatient psychiatric facilities: Impacts on patients' rights and outcomes. Poster presentation at the 2021 *American Public Health Association Annual Meeting*
21. **Shields, M.C.** (2021) Patient-centered care in inpatient psychiatry: Impacts on trust and post-discharge engagement with care. Oral presentation at the 2021 *AcademyHealth Annual Meeting*, Late-Breaking Data on High-Risk Populations
22. **Shields, M.C.** (2021) Patient-centered care in inpatient psychiatry: Impacts on trust and post-discharge engagement with care. Oral presentation at the 2021 *AcademyHealth Annual Meeting* (Mental Health and Substance Use special interest group).
23. **Shields, M.C.,** Marcus, S., Baldwin, M. Employer Responses to Workplace Disclosure of Serious Mental Illness. (2021) Oral presentation at the 2021 *The Society for Industrial and Organizational Psychology Annual Conference*
24. **Shields, M.C.,** Chien, A.T., Beaulieu, N., Busch, A.B., Pandey, A., Samnaliev, M., Cutler, D. (2020) System-Owned Hospitals and the Increasing Availability of Inpatient Psychiatry for Children but not Adults 2012 – 2016. Oral presentation at the *AHRQ U19 Annual Grantee Meeting*
25. **Shields, M.C.** (2020) Patient characteristics associated with admission to low-safety inpatient psychiatric facilities in Massachusetts: Evidence of racial inequities, poster presented at the 2020 *Addiction Health Services Research Conference* (online) ****winner of the Early Investigator Award****
26. **Shields, M.C.,** Ritter, G., Horgan, C., Busch, A.B. (2020) Use of Electronic Health Record Technology in a National Sample of Hospitals that Provide Specialty Substance Use Disorder Care, podium presentation at the 2020 *American Medical Informatics Association* (AMIA)
27. **Shields, M.C.** & Busch, A.B. (2020) The effect of CMS' public reporting program for inpatient psychiatric facilities on rates of restraint and seclusion. Poster presentation at the 2020 *AcademyHealth Annual Research Meeting*
28. Chien, A.T., Beaulieu, N., Busch, A.B., **Shields, M.C.,** Pandey, A., Samnaliev, M., Cutler, D. (2020) System-Owned Hospitals and the Increasing Availability of Inpatient Psychiatry for Children but not Adults 2012 – 2016. Abstract accepted at the 2020 *AcademyHealth Annual Research Meeting*
29. Chien, A.T., Beaulieu, N., Busch, A.B., **Shields, M.C.,** Pandey, A., Samnaliev, M., Cutler, D. (2020) System-Owned Hospitals and the Increasing Availability of Inpatient Psychiatry for Children but not Adults 2012 – 2016. Abstract accepted at the 2020 *Pediatric Academic Societies*

30. **Shields, M.C.** (2020) The effect of CMS' Inpatient Psychiatric Facility Quality Reporting program on non-targeted indicators of safety in Massachusetts. Podium presentation at the 2020 *AcademyHealth Annual Research Meeting*
31. **Shields, M.C.,** (2020) Stewart, M.T., O'Brien, M., Mulvaney-Day, N. State Regulatory Oversight of Residential Substance Use Treatment. Podium presentation at the 2020 *AcademyHealth Annual Research Meeting*
32. Stewart, M.T., **Shields, M.C.,** O'Brien, M., Day, J., Dubenitz, J., Mulvaney-Day, N. (2020) Gaps in Understanding of Regulation and Oversight of Substance Use Treatment in Residential Settings. Poster presentation at the 2020 *AcademyHealth Annual Research Meeting*
33. Stewart, M.T., **Shields, M.C.,** O'Brien, M., Mulvaney-Day, N. (2019) State Regulatory Oversight of Residential Substance Use Treatment. Oral presentation presented at the *Addiction Health Services Research Meeting*, Park City, Utah. October 2019
34. Mulvaney-Day, N., Stewart, M., O'Brien, P., **Shields, M.,** Creedon, T., White, M. (2019) Understanding Mental Health and Substance Use Residential Treatment Regulatory Oversight and Service Utilization Patterns: Challenges and Opportunities. Presented at the *American Public Health Association's Annual (APHA) Meeting*, Philadelphia, PA, November 2019
35. **Shields, M.C.,** Ritter, G., Busch, A. (2019) National Prevalence and Hospital Characteristics Associated with Use of Health Information Exchange Following Discharge from Inpatient Psychiatric Units in Acute-Care Hospitals. Oral presentation presented at the *American Medical Informatics Association (AMIA)*, November 2019
36. **Shields, M.C.** & Busch, A. (2019) Adoption of Health Information Exchange in Psychiatric Units of General Hospitals. Poster presented at the *American Public Health Association's Annual Meeting*, Philadelphia, PA, November 2019
37. **Shields, M.C.** (2019) Patient Safety in Inpatient Psychiatry: The Next Frontier for Health Policy. Invited oral presentation for the *Health Affairs Press Briefing*, Washington D.C., November 2018.
38. S. Reif, M. Brolin, M. Davis, R. Dunigan, C. Horgan, A. Kritikos, M. Lee, S. Mazel, K. Renna, G. Ritter, **M. Shields,** M. Stewart, D. Cummins, T. Fuchs, L. Speaker. (2018) Hub and spoke model to improve pharmacotherapy use for opioid addiction – early implementation. Poster presented at the *Addiction Health Services Research Conference*, Augusta, GA, October 2018.
39. S. Reif, M. Brolin, M. Davis, R. Dunigan, C. Horgan, A. Kritikos, M. Lee, S. Mazel, K. Renna, G. Ritter, **M. Shields,** M. Stewart, D. Cummins, T. Fuchs, L. Speaker. (2018) Hub and spoke model to improve pharmacotherapy use for opioid addiction – early implementation. Poster presented at the *College for Problems on Drug Dependence*, San Diego CA, June 2018.
40. **Shields, M.C.,** Singer, J., Rosenthal, M.B., Sato, L., Keohane, C., Janes, M., Boulanger, J., Martins, N., Rabson, B. (2018) Patient Engagement Activities and Patient Experience: Are patients with a history of depression the canary in the coal mine? (June, 2018). Oral presentation to the *Massachusetts Health Quality Partners' Physician Council*, Massachusetts Medical Society, Waltham, Massachusetts
41. **Shields, M.C.,** Singer, J., Rosenthal, M.B., Sato, L., Keohane, C., Janes, M., Boulanger, J., Martins, N., Rabson, B. (2018) Patient Engagement Activities and Patient Experience: Are patients with a history of depression the canary in the coal mine? (June, 2018). Oral presentation to the *Massachusetts Health Quality Partners' Health Plan Council*, Wellesley, Massachusetts
42. **Shields, M.C.** (2018) Patient Safety in Inpatient Psychiatry: The Next Frontier for Health Policy (2018, April). Oral presentation for *Health Affairs*, Washington D.C.
43. **Shields, M.C.** (2018) Quality of Inpatient Psychiatric Care: The Relationship Among CMS' Quality Measures, Complaints, and Ownership. Poster presented at the *Academy Health's 2018 Research Meeting*, Seattle, Washington.

44. **Shields, M.C.** (2018) Quality of Inpatient Psychiatric Care: The Relationship Among CMS' Quality Measures, Complaints, and Ownership. Poster presented at the *Academy Health's 2018 Behavioral Health Interest Group*, Seattle, Washington.
45. **Shields, M.C.**, Borba, C., Trinh, N., Singer, S. (2018) Consumers' past experience of inpatient psychiatry and opinions of peers as staff. Poster presented at the *Academy Health's 2018 Research Meeting*, Seattle, Washington.
46. **Shields, M.C.**, Borba, C., Trinh, N., Singer, S. (2018) Consumers' past experience of inpatient psychiatry and opinions of peers as staff. Poster presented at the *Academy Health's 2018 Behavioral Health Interest Group*, Seattle, Washington.
47. **Shields, M.C.**, Akobirshoev, I, Dembo, R., Mitra, M. (2018) Self-Injurious Behavior Among Adults with and without Autism Spectrum Disorder: Comparing Differences in Hospital Admissions, Lengths of Stay, and Costs. Poster presented at the *Academy Health's 2018 Research Meeting*, Seattle, Washington.
48. **Shields, M.C.**, Akobirshoev, I, Dembo, R., Mitra, M. (2018) Self-Injurious Behavior Among Adults with and without Autism Spectrum Disorder: Comparing Differences in Hospital Admissions, Lengths of Stay, and Costs. Poster presented at the *Academy Health's 2018 Behavioral Health Interest Group* Seattle, Washington.
49. **Shields, M.C.**, Scully, S., Borba, C., Singer, S., Trinh, N. (2017) Consumers' Suggestions for Improving the Mental Healthcare System: Options, Autonomy, Respect (2017, June). Poster presented at the *Academy Health's Behavioral Health Services Research Interest Group*, New Orleans, Louisiana.
50. **Shields, M.C.** & Rosenthal, M. (2016) Hospital Ownership Predicts Quality of Inpatient Psychiatric Care. Presented at the *Academy Health's 2016 Research Meeting*, Boston, Massachusetts. (*Finalist for Best student Poster*)
51. Stone, J., Gino, F., Aveline, E., **Shields, M.C.**, Sundt, T., Singer, S. (2016) Surgeon Leadership in the Operating Room: What Behaviors Best Support Surgical Teamwork? Presented at the *Southern Thoracic Surgical Association 63rd Annual Meeting*, Naples, Florida.
52. **Shields, M.C.**, Borba, C., Singer, S., Trinh, N. Quality of Inpatient Psychiatric Care Predicts Consumers' Trust in the Mental Health Care System (2016, March). Poster presented at the *Harvard School of Public Health Poster Day*, Boston, Massachusetts, Boston, Massachusetts.
53. **Shields, M.C.**, Borba, C., Singer, S., Trinh, N. Quality of Inpatient Psychiatric Care Predicts Consumers' Trust in the Mental Health Care System (2016, March). Poster presented at the *4th Annual MGH Public and Community Psychiatry Symposium*, Boston, Massachusetts.
54. **Shields, M.** Kerns, K. & Claxton, S. & van Dulmen, M. & Spitznagel, M.B. Pathways to Adolescent Depression: A Longitudinal Study of Behavioral, Neurocognitive, and Peer Relationship Predictors (2014, November). Poster presented at the *Harvard School of Public Health Poster Day*, Boston, Massachusetts.
55. **Shields, M.** & Fulcher, K. K. & Karanouh-Schuler, E. & Myerscough, C. & Gunstad, J. & Spitznagel, M.B. Physical Activity Level Predicts Reaction Time in Lean, not Obese, Individuals (2014, April). Poster presented at the *Undergraduate Student Symposium on Research, Scholarship and Creative Activity*, Kent, Ohio.
56. **Shields, M.** & Fulcher, K. K. & Karanouh-Schuler, E. & Myerscough, C. & Gunstad, J. & Spitznagel, M.B. Physical Activity Level Predicts Reaction Time in Lean, not Obese, Individuals (2014, February). Poster presented at the *42nd Annual Meeting of the International Neuropsychological Society*, Seattle, Washington.
57. Matt, L.M., McKinney, R.A., **Shields, M.**, Gorfido, A., Strasshofer, D.R., Bishop, M., & Coifman, K.G. The Stability of Negative Affect Differentiation in Emotional Disorders Across Contexts (2014, February). Poster presented at the *2014 Annual Meeting of the Association for Psychological Science*, San Francisco, California.

58. Calvo, D. & Galioto, R. & Fulcher, K.K. & **Shields, M.** & Gunstad, J. & Spitznagel, M.B. Is Uncontrolled Eating Related to Poorer Inhibitory Control? (2014, February). Poster presented at the *42nd Annual Meeting of the International Neuropsychological Society*, Seattle, Washington.
59. **Shields, M.** Processing Positive Emotional Stimuli Consciously and Non-Consciously: A Study of Behavior and Peripheral Physiology (2013, July). Presented orally at the *2013 Psychology Research Experience Program Symposium*, University of Wisconsin – Madison.
60. **Shields, M.** & Halachoff, D. & Coifman, K. Exercise Activity as a Predictor of Emotion Regulatory Processes (2013, May). Poster presented at the *2013 Annual Meeting of the Association for Psychological Science*, Washington D.C.
61. **Shields, M.** & Fulcher, K. K. & Gunstad, J. & Gregory, C. & Spitznagel, M. B. Running Performance in Police Academy Cadets Predicts Executive Functioning (2013, May). Poster presented at the *2013 Midwestern Psychological Association*, Chicago, Illinois.
62. **Shields, M.** & Fulcher, K. K. & Gunstad, J. & Gregory, C. & Spitznagel, M. B. Running Performance in Police Academy Cadets Predicts Executive Functioning (2013, May). Poster presented at the *Kent State University Graduate Symposium*, 2013, Kent, Ohio.
63. Fulcher, K. K. & **Shields, M.** & Gunstad, J. & Gregory, C. & Spitznagel, M.B. Heart Rate Variability During Mental Stress Predicts Emotion Recognition (2013, May). Poster presented at *Midwestern Psychological Association 2013*, Chicago, Illinois.
64. **Shields, M.**, Spitznagel, M.B., Kerns, K. Over-Inhibition and Attention Deficits Predict Peer-Rejection and Adolescent Depression (2013, April). Presented orally at the *Ohio Undergraduate Psychology Research Conference at Miami University*, Miami, Ohio.
65. **Shields, M.** & Fulcher, K. K. & Gunstad, J. & Gregory, C. & Spitznagel, M. B. Running Performance in Police Academy Cadets Predicts Executive Functioning (2013, April). Poster presented at *Kent State University Undergraduate Research Day 2013*, Kent, Ohio.
66. **Shields, M.** & Knecht, K. & Spitznagel, M. B. (2012, April). Cognitive Function as a Predictor of Police Academy Performance. Poster presented at the *Kent State University Undergraduate Research Day 2012*, Kent, Ohio.

RESEARCH FUNDING

Awarded Funding

- | | |
|-------------|--|
| 2024 – 2026 | K12, National Institute of Drug Abuse (5K12DA04144908)
Measuring trust in crisis behavioral health services
Amount: \$317,734
Role: Scholar (PI: Dr. Laura Bierut)
Status: Awarded
Description: This is a mentored career development award. Through this K12, I will be developing expertise in survey development and participatory methods. My K12 project will develop and test a measure of trust in crisis behavioral health services and provide preliminary evidence for a larger R01 grant. |
| 2024 – 2025 | Here and Next, Tier 2, Provost Office, Washington University in St. Louis
Leveraging a Discreet Choice Experimental Design to Understand Preferences in Attributes of Care Quality in Inpatient Psychiatry:
Amount: \$41,000
Role: PI (with Derek Brown & Kevin Xu as MPIs)
Status: Awarded
Description: We will identify attributes of care quality via a series of focus groups and will pilot test the experiment in a general population |

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- 2024 **Here and Next, Tier 1, Provost Office, Washington University in St. Louis**
Developing a Measure of Trust in Crisis Mental Healthcare Services
Amount: \$15,000
Role: PI (with Karen Joynt Maddox and Chih-Hung Chang as MPIs)
Status: Awarded
Description: We will assemble an advisory board and conduct focus groups with consumers of crisis services in preparation for an NIH grant submission later in 2024
- 2023 – 2024 **Dissemination and Implementation Pilot Program, Institute for Public Health, Washington University in Saint Louis**
Implementing Safety Planning Among 988-Network Crisis Centers and Counselors
Amount: \$40,000
Role: PI
Status: Awarded
Description: This study aims to understand how the national 988 policy is being implemented within one state and to identify determinants in the use of core evidence-based practices for suicide prevention among crisis-line counselors.
- 2023 – 2025 **The Centene Charitable Foundation**
Patients' Experiences of Institutional Betrayal in Inpatient Psychiatry During the COVID-19 Pandemic
Amount: \$35,000
Role: PI
Status: Awarded
Description: This study examines patients' experiences of inpatient psychiatry during the COVID-19 pandemic, the relationship between a hospital's use of mitigation activities and their culture of betrayal, and the effects on outcomes.
- 2022 **Patient-Centered Outcomes Research Institute (PCORI)**
The Campus Mental Health Crisis: Convening Stakeholders to Drive Research and Change
Amount: \$100,000
Role: Consultant
Status: Awarded
Description: The award funds the convening of stakeholders to discuss mental health crises occurring on college campuses and patient-centered strategies to address these crises.
- 2021 – 2023 **National Institute of Health, Loan Repayment Program (LRP), Disparities Research Program National Institute of Mental Health**
The LRP is a highly competitive award mechanism through the NIH that pays off student loans for meritorious research scientists
Amount: \$55,000
Role: PI
Description: This study aims to decompose the proximal mediators of racist sorting of patients to "low-quality" inpatient psychiatric facilities
Status: Awarded
Dates: 2021-2023
- 2020 - 2022 National Institutes of Mental Health (NIMH) T32 Post-Doctoral Fellowship (T32MH109433), University of Pennsylvania
- 2019 Brandeis/Harvard NIDA Center's Early Career Development Award (P30DA035772)
- 2016 - 2020 National Institutes on Alcohol Abuse and Alcoholism (NIAAA) Pre-Doctoral Fellowship (T32AA007567)
- 2015 Mind, Brain, Behavior Graduate Student Award, Harvard University
- 2015 Graduate Research Grant, Psi Chi International Honor Society
- 2015 Research stipend to support independent research, Harvard T. H. Chan School of Public Health

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2015 Health, Maternal and Child Health Maternal and Child Health Training Grant, Health Resources and Services Administration (HRSA) of the U.S. Department of Health and Human Services (HHS), Harvard University (176MC00001)

Submitted Funding (under review)

2025 **NIMH R34 Leveraging financial incentives and patient experience measures to improve evidence-based discharge planning in inpatient psychiatry**
Amount: \$450,000
Role: PI
Status: Submitting in June 2025

2024 **NIMH (P01) Early Psychosis Intervention Network (EPINET) Data Coordinating Center – R34-equivalent project**
Role: Co-Lead on the R34-equivalent project (MPI with Florence and Mascayano), Co-I on the P01
Status: Scored and awaiting notice of award
Description: The R34 project will examine the effects of inpatient psychiatric hospitalization on people receiving first episode psychosis treatment and will develop a toolkit to help providers facilitate processing, repair, and crisis planning.
***Note: This was supposed to get funded, but due to changes in federal funding under the Trump Administration, we are submitting for foundation funding**

2024 **AHRQ (R18)**
Leveraging financial incentives and patient experience measures to improve evidence-based discharge planning in inpatient psychiatry
Amount: \$2,000,000
Role: PI (MPI with David Mandell)
Status: Discussed with a score of 37 (resubmitting in May of 2025)
***Note: This was supposed to get resubmitted, but due to changes in federal funding under the Trump Administration, we converted this application to an R34 (listed above)**

HONORS / AWARDS

2020 Early Investigator Award, Addiction Health Services Research Conference

2019 Heller Alumni Annual Fund Award

2018 The Frank and Theresa Caplan Endowed Fellowship in Early Childhood and Parenting Education

2017 PCORI Graduate Trainee Scholarship

2017 Rappaport Doctoral Public Policy Fellowship, Harvard Kennedy School of Government

2017 Citation from the Massachusetts House of Representatives, Speaker Robert A. DeLeo and Chairwoman Kay Khan

2016 Finalist for Academy Health's Best Student Poster

2016 Student Recognition Award, Harvard T.H. Chan School of Public Health, Nominated and Presented by the Student Body *"In recognition of her commitment to public health through active community service, the sharing of her time, talents, and experience, as well as her commitment to excellence, leadership, volunteerism, and the highest ethical standards"*

2015 Outstanding New Professional Award, Kent State University Alumni Association *"The Alumni Awards recognize and honor alumni who, through leadership, character and hard work, have made exceptional contributions in their chosen profession, communities and at Kent State. These awards are the university's most prestigious honors given to alumni."*

2015 Julie Henry Fund for Student Support, Harvard University

2014 STRIPED Travel Scholarship, Harvard University

2014 Distinguished Leader Award, nominated and selected by faculty at Kent State University

2014 Departmental Honors, Awarded for Honors Thesis

2013 National Science Foundation, Research Experience for Undergraduates (REU), University of Wisconsin-Madison (Mentor: Richard Davidson, Ph.D.)

2013 Kritzer Thesis Fellowship

2013 Davidson Scholarship for Outstanding Junior in Psychology

2009 Segal Education Award

2009 Congressional Service Award

OTHER RELEVANT PROFESSIONAL EXPERIENCE

2024 – 2025	Trieste, Italy Équipe Member, Heart Forward LA
2019 – 2020	Academic Affiliate, Greylock McKinnon Associates
2017 – 2019	Contract Researcher, Massachusetts Health Quality Partnership (MHQP)
2017 – 2018	Researcher, Stanford University School of Medicine (PI: Sara Singer)
2017	Rappaport Fellow, Harvard Kennedy School, Massachusetts House Representative Kay Khan
2017	Contract Researcher, National Association of State Directors of Developmental Disability Services (NASDDDS)
2016 – 2017	Contract Researcher, DMA Health Strategies
2016 – 2017	Consultant, Office of Diversity and Inclusion, Harvard T.H. Chan School of Public Health
2015 – 2016	Ambassador, Office of Diversity and Inclusion, Harvard T.H. Chan School of Public Health
2012 – 2014	Neuropsychological Administrative Assistant, Psychological Clinic, Kent State University
2008 - 2009	AmeriCorps National Civilian Community Corps, Pacific Region

TEACHING

Spring 2024	Seminar on Methods in Mental Health Services Research, Washington University in St. Louis, Brown School (Ph.D. and Postdoc Level, NIMH T32 Fellows)
Fall 2022-2024	Research Methods for Public Health, Washington University in St. Louis, Brown School (Master's Level)
2018	Teaching Assistant, <i>Advanced/ Applied Econometrics</i> , Professor Dominic Hodgkin (Ph.D. Level), Heller School for Social Policy and Management
2018	Teaching Assistant, <i>Issues in National Health Policy</i> , Professor Stuart Altman (Master's and Ph.D. Level), Heller School for Social Policy and Management
2016	Co-Instructor on <i>Health Equity, Public Health</i> for 6 different groups of high school students as part of the National Student Leadership Conference, Harvard Medical School

MENTORSHIP

<u>Name</u>	<u>Level</u>	<u>Role</u>	<u>Dates</u>	<u>Trainee's current position</u>
Dissertation Committee				
Kyria Brown	PhD	Member of Dissertation Committee	23 - 25	PhD Student, WashU, Brown School
Kelley McCall	PhD	Member of Dissertation Committee	24 -	PhD Student, WashU, Brown School
Katherine Wolf	PhD	Member of Comps Committee	24 -	PhD Student, UC Berkeley, Environmental Science, Policy and Management
Other Mentorship				
Emma Burris	undergrad	Research mentor	25 -	Undergrad at Barnard College
Mia Kouveliotes	undergrad	Research mentor	24 -	Undergrad Student at WashU
Lena Schulhofer	PhD	Research mentor	24 -	PhD Student at WashU
Lucy Regales	masters	Research mentor	24 -	MPH Student at WashU
Jai-Laan Blackmon	undergrad	Research mentor	23 -	Undergrad Student at WashU
Heyin Lee	PhD/MD	Research mentor	21 -	MD/PhD Student at UMass
Yuanyuan Yang	PhD	Research mentor	23 -	PhD Student at WashU
Francis Ochman	pre-med	Research mentor	21-	RA at Penn, Incoming MD student
Alicia Lewis	undergrad	Research mentor	21-	PhD Student at University of Michigan, Dep of Economics
Dani Adams	post-doc	Mentor	22-	Incoming Assistant Professor, University of Missouri
Zohra Kantawala	masters	Research mentor	22-	MPH Student, Brown School
Rachana Cheu	masters	Research mentor	23-	MPH Student, Brown School
Ashley Kennedy	masters	Research mentor	23-	MSW Student, Brown School
Pete Siriprakorn	PhD	Research mentor	23-	PhD Student, Brown School
Gabriela Musickant	masters	Research mentor	23-	MSW/MPH Student, Brown School

Maya Holmes	masters	Research mentor	24 -	MSW Student, Brown School
Pamela Chan	masters	Research mentor	22-23	Analyst, UT Southwestern Medical Center
Ana Zeghibe	high school	Research mentor	16-17	Wellesley College graduate, incoming MD-PhD at Hopkins
Haley Reneau	undergrad	Research mentor	16-18	Physician at United States Air Force

INVITED LECTURES & TALKS

2025	Invited Keynote Speaker for the National Association for Rights Protection and Advocacy (NARPA), New Orleans, LA, September, 2025
2025	Invited Speaker, National Association of State Mental Health Program Directors (NASMHPD) medical director group, August, 2025
2025	Invited Panelist for AcademyHealth's Mental Health and Substance Use Special Interest Group, Minneapolis, MN, June, 2025
2025	Invited Opening Speaker, Community Screening of The Snake Pit, Arkadin Cinema and Bar, May, 2025
2025	Invited Speaker, the Department of Health Policy and Management, School of Public Health, University of Maryland, Baltimore, MD, April, 2025
2025	Invited Panelist, International Society for Psychological and Social Approaches to Psychosis (ISPS), <i>Involuntary Commitment and its Potential Impacts: A Multidisciplinary Dialogue Spanning Research, Ethics and Methodology</i> , online, April, 2025
2025	Invited Presenter for CrisisJam, National Association of State Mental Health Program Directors (NASMHPD) and the Substance Abuse and Mental Health Services Administration (SAMHSA), Virtual, April, 2025
2025	Invited Panelist for Mental Health Policy Roundtable, The Alliance for Rights and Recovery, February 2025
2025	Invited guest lecture, Saint Louis University School of Law, Stigma, Health, and the Law, February 2025
2024	Invited panelist for the International Society for Psychological and Social Approaches to Psychosis (ISPS), United States Chapter, November 2024
2024	Invited plenary speaker for CrisisCon in Fall of 2024, <i>Accountability of Inpatient Psychiatry: Gaps and Pathways Forward</i> , Phoenix, Arizona, October, 2024
2024	Invited Talk, <i>Accountability of Inpatient Psychiatry: Gaps and Pathways Forward</i> , Washington University in St. Louis, Department of Psychiatry, May, 2024
2024	Invited Talk, <i>The Need to Prioritize Patient-Centered Care in Accountability of Inpatient Psychiatry</i> , University of Missouri – Saint Louis, Department of Psychology
2023	Moderator, 988 Implementation in Missouri, Center for Mental Health Services Research, Brown School, Washington University in St. Louis
2023	Invited Guest Lecture, <i>The Need to Prioritize Patient-Centered Care in Accountability of Inpatient Psychiatry</i> , Center for Advancing Health Services, Policy & Economics Research (CAHSPEP), Brown School, Washington University in St. Louis
2023	Invited Talk, <i>The Need to Prioritize Patient-Centered Care in Accountability of Inpatient Psychiatry</i> , Department of Psychological Science, Ball State University
2023	Invited Guest Lecture, <i>The Need to Prioritize Patient-Centered Care in Accountability of Inpatient Psychiatry</i> , Center for Mental Health Services Research, Brown School, Washington University in St. Louis
2022	Invited chair for AcademyHealth's Annual Meeting, Session titled <i>Impact of Benefit Design and Payment Models on Mental Health Care</i>
2022	Invited Guest Lecture, <i>Mental Health Policy</i> graduate-level course at Washington University in St. Louis, Brown School
2022	Invited Guest Lecture, <i>Abnormal Psychology</i> undergraduate-level course, University of Texas
2021	Invited panel participant for the 2021 Addiction Health Services Research Conference focused on innovative methods for research dissemination
2021	Invited lecture, <i>The need to prioritize patient-centered care as an outcome of inpatient psychiatry</i> , for Philadelphia's Medicaid program, Community Behavioral Health
2020	Invited Guest Lecture, <i>How can we improve quality from the outside?</i> for the Mental Health and Social Policy masters-level class at Boston University School of Social Work
2020	Invited Talk, <i>The need for physician-advocates on the pathway towards recovery</i> , for Dartmouth's Geisel School of Medicine's MLK Day Celebration, January 25 th , 2020
2020	Invited Guest Lecture, <i>Accountability of Inpatient Psychiatry: Can Market-Based Incentives Work?</i> for the Healthcare Quality Measurement class at the Heller School for Social Policy and Management
2019	Invited Guest Lecture, <i>Accountability of Inpatient Psychiatry: Can Market-Based Incentives Work?</i> for the Mental Health and Social Policy masters-level class at Boston University School of Social Work

- 2019 Invited Guest Lecture, *Viewing Medicine and Health Policy Through Lens of Literature*, (Undergraduate Level), Heller School for Social Policy and Management
- 2018 Invited Guest Lecture, Power Analysis, *Advanced/ Applied Econometrics* (Ph.D. Level), Heller School for Social Policy and Management

SERVICE TO THE UNIVERSITY AND COMMUNITY

REVIEWER

Health Affairs; JAMA; JAMA Health Forum; JAMA Pediatrics; Psychiatric Services; BMJ Open; BMC Health Services Research; Journal of Child & Adolescent Mental Health; Administration and Policy in Mental Health and Mental Health Services Research; The Canadian Journal of Psychiatry; Journal of Nervous and Mental Disease; Health Psychology; Community Mental Health; Social Science & Medicine; BMC Psychiatry; Addiction Science and Clinical Practice; Early Intervention in Psychiatry; Journal of Law and Biosciences; The Austrian Science Fund; AcademyHealth Abstract Reviewer

EDITORIAL ROLES

- 2024 – 2025 Column Editor, Psychiatric Services, “Lived Experience Inclusion & Power in Services & Research” (National Level)
- 2023 – 2025 Managing Editor for a Special Call for Papers at Psychiatric Services, “Patients experiences of inpatient psychiatry and crisis response” (National Level)

COMMITTEES, CONFERENCE PLANNING, LEADERSHIP

NATIONAL

- 2025 – Present Co-Chair, Expert Working Group, Mathematica (behavioral health quality measurement portfolio; contract with the Centers for Medicare and Medicaid Services Inpatient Psychiatric Facility Quality Reporting Program)
- 2025 – Present Expert, Behavioral Health Expert Work Group, The National Committee for Quality Assurance, HEDIS measures
- 2025 – Present Abstract Reviewer for AcademyHealth’s 2025 Annual Research Meeting, (Theme: Mental Health and Substance Use)
- 2024 Abstract Reviewer, AcademyHealth’s Mental Health & Substance Use Research Interest Group
- 2021 – 2024 Committee Member, Addiction Health Services Research Conference’s Planning Committee
- 2019 – 2024 Committee Member, AcademyHealth’s Mental Health & Substance Use Research Interest Group (5-year total appointment)
- 2023 Leader, poster walk for students and fellows at the 2023 AcademyHealth Annual Meeting
- 2023 Mentor, Addiction Health Services Research Conference (National Level)
- 2022 – 2023 Chair, AcademyHealth’s Mental Health & Substance Use Research Interest Group
- 2022 – 2022 Chair, AcademyHealth’s Annual Meeting Session “*Impact of Benefit Design and Payment Models on Mental Health*”
- 2022 – 2022 Abstract Reviewer for AcademyHealth’s 2022 Annual Research Meeting, (Theme: Mental Health and Substance Use)
- 2021 – 2022 Vice Chair, AcademyHealth’s Mental Health & Substance Use Research Interest Group (National Level)
- 2020 Volunteer Committee Member, Vice President Biden’s Election Committee
- 2019 Abstract Reviewer for AcademyHealth’s 2019 Annual Research Meeting, (Theme: Improving Safety, Quality, and Value)
- 2019 Discussant, AcademyHealth’s 2019 Annual Research Meeting, Evaluating Policies and Regulations: Do Methods Make or Break?”
- 2008 – 2009 AmeriCorps National Civilian Community Corps

LOCAL

- 2024 – Present Appointed by the Mayor of Saint Louis, Saint Louis Board of Health and Hospitals
- 2022 – 2022 Mentor, Harvard Kennedy School’s Rappaport Fellowship
- 2017 – 2018 Informal advisor to MassHealth’s Office of Behavioral Health

UNIVERSITY

- 2023 – Present Faculty Member (appointed by the Provost’s Office), Title IX Committee, Washington University in St. Louis

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2015 Senator, Student Government, Harvard University

SCHOOL

2022 – Present Faculty Member, PhD. Admissions Committee, Public Health, Washington University in St. Louis, Brown School

2021 – 2022 Mentor, MindCORE’ Step-Ahead Mentorship Program, University of Pennsylvania (School Level)

2021 – 2022 Mentor, Brandeis-Harvard NIDA Center

2014 – 2015 Executive Vice President of Finance, Student Government, Harvard T.H. Chan School of Public Health

2013 – 2017 Founder and Director of “Different Lenses, One Vision,” Harvard T.H. Chan School of Public Health and Kent State University

2013 – 2014 Founder and Director of the Peer Mentor Program, Kent State University

2013 – 2014 President, Psi Chi International Honor Society, Kent State Chapter

Expert Testimony

2023 - 2024 Prepared a report in a case related to a patient being physically harmed while receiving care in a psychiatric facility in Baltimore, Maryland

2022 Prepared a report and was deposed for the defense of a physician in a case related to the New Orleans Medical Board imposing demands for mental health treatment that are not evidence-based and potentially discriminatory

2020 Prepared an affidavit for the Mental Health Legal Advisors Committee for a case related to COVID-19 risk management in psychiatric hospitals:
“James Doe, Mason Doe, John doe, and Susan Doe, Alias Plaintiffs. V. Joan Mikula, Commissioner of the Department of Mental Health; and the Department of Mental Health, Defendants.”